in each year to those employed in 1917, and dividing it into the volume of manufacturing production in each year (see Table 4 of this chapter for method used in obtaining this figure), the quotient gives a tentative conclusion regarding the efficiency of production per person employed in years subsequent to 1917, as compared with that year. This index of the efficiency of production per employee is, of course, affected by the change explained above in the method of computing the number of employees in 1925 and subsequent years as compared with 1924 and previous years. Inasmuch as the change increased the apparent number of employees in 1925 and later years, it proportionately decreased the index of the efficiency How far the increased efficiency of recent years may be due to the of production. use of improved appliances of production (the horse-power used per wage-earner employed increased from 3.04 in 1917 to 6.27 in 1927), how far to increased efficiency in the employees and how far to improvements in methods of organization, is a problem which cannot be solved for the country as a whole with our present informa-It may, however, be possible for those having intimate knowledge of the tion. business of individual firms to solve this problem with approximate accuracy for their own particular plants. The table here published may be considered as supplying satisfactory evidence of a general gain in volume of production per person employed. In this connection it should be remembered, however, that in 1917, owing to the large numbers overseas, many persons of low efficiency were being employed, their inefficiency being concealed at the time by the prevailing inflation of prices.

18.—Salaried and Wage-Earning Employees in the Manufacturing Industries of Canada, with Volume of Manufacturing Production and Comparative Efficiency of Production, 1917–1928.

Years.	Salaried Employees.	Wage- earners.	Total Employees.	Percentage of Number of Employ- ees relative to 1917.	Index Number of Volume of Mf'd. Products.	Efficiency of Production.
	No.	No.	No.	p.c.		
1917. 1918. 1919. 1920. 1921. 1922. 1923. 1924. 1925. 1926. 1927. 1928.	68,726 70,706 81,681 83,015 74,873 76,040 78,273 76,230 77,623 81,794 85,483 91,243	552,968 547,599 529,327 526,571 381,203 398,390 446,994 432,273 466,602 499,745 533,450 566,780	$\begin{array}{c} 621,694\\ 618,305\\ 611,008\\ 609,586\\ 456,076\\ 474,430\\ 525,267\\ 508,503\\ 544,225\\ 581,539\\ 618,933\\ 658,023\\ \end{array}$	$\begin{array}{c} 100 \cdot 0 \\ 99 \cdot 5 \\ 98 \cdot 3 \\ 98 \cdot 1 \\ 73 \cdot 4 \\ 76 \cdot 3 \\ 84 \cdot 5 \\ 81 \cdot 8 \\ 87 \cdot 5 \\ 93 \cdot 5 \\ 99 \cdot 6 \\ 105 \cdot 8 \end{array}$	$\begin{array}{c} 100 \cdot 0 \\ 102 \cdot 0 \\ 98 \cdot 3 \\ 95 \cdot 2 \\ 87 \cdot 4 \\ 97 \cdot 7 \\ 106 \cdot 7 \\ 104 \cdot 7 \\ 112 \cdot 4 \\ 128 \cdot 6 \\ 140 \cdot 4 \\ 157 \cdot 1 \end{array}$	$\begin{array}{c} 100 \cdot 0 \\ 102 \cdot 5 \\ 100 \cdot 0 \\ 97 \cdot 0 \\ 119 \cdot 1 \\ 128 \cdot 1 \\ 128 \cdot 3 \\ 128 \cdot 0 \\ 128 \cdot 5 \\ 137 \cdot 5 \\ 141 \cdot 0 \\ 148 \cdot 5 \end{array}$

Statistics of employment in manufacturing industries during 1927, derived from the Census of Manufactures, are shown in Table 6 of this chapter.

According to these statistics, the 22,936 establishments covered employed 85,483 salaried employees and 533,450 wage-earners, a total of 618,933 persons. Out of every 1,000 persons employed in manufacturing, 138 were classed as salary earners and 862 as wage-earners; the former earned $23 \cdot 4$ p.c. and the latter 76 $\cdot 6$ p.c. of the total amount paid out as remuneration for services.

Provincial Distribution of Employees in 1927.—An analysis of the returns by provinces shows that 45,795 or 53.6 p.c. of all employees on salaries were employed in Ontario; of this number 33,964 were males and 11,831 were females. The proportion that the male salary workers in Ontario bore to the total number of such